



Centre for Energy and  
Environmental Markets



THE UNIVERSITY OF NEW SOUTH WALES  
SYDNEY • AUSTRALIA



## Publicly owned hydro: Hydro Tasmania & Basslink; The Snowy Mountains Scheme

© CEEM, 2007

www.ceem.unsw.edu.au



Centre for Energy and  
Environmental Markets

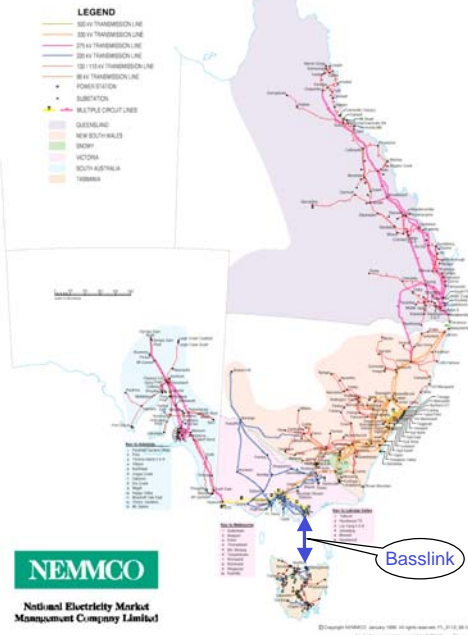
## Scope of the NEM

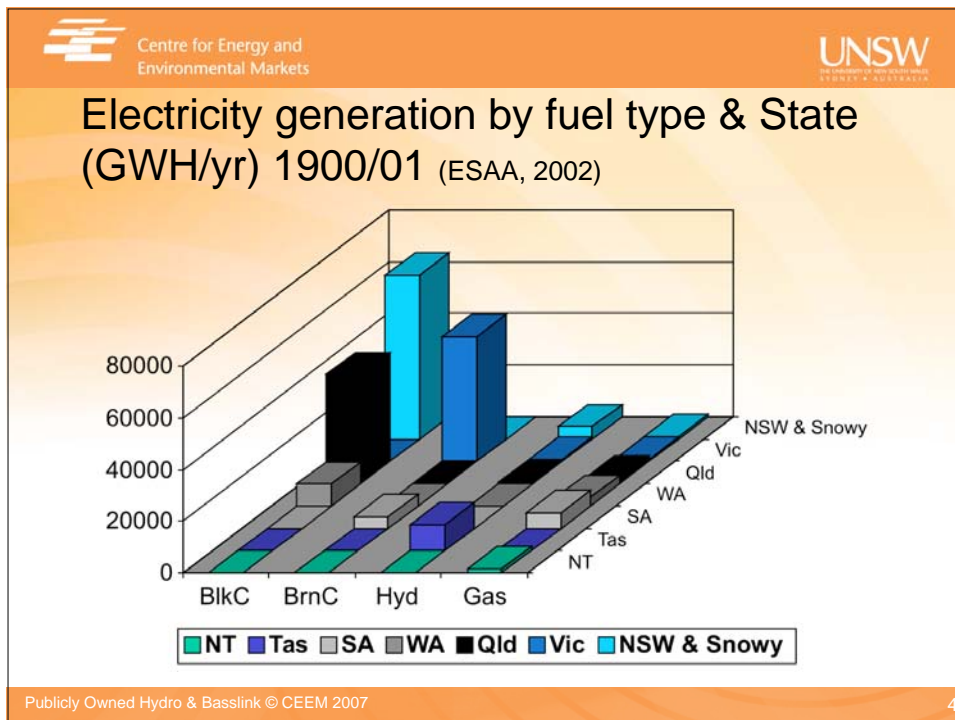
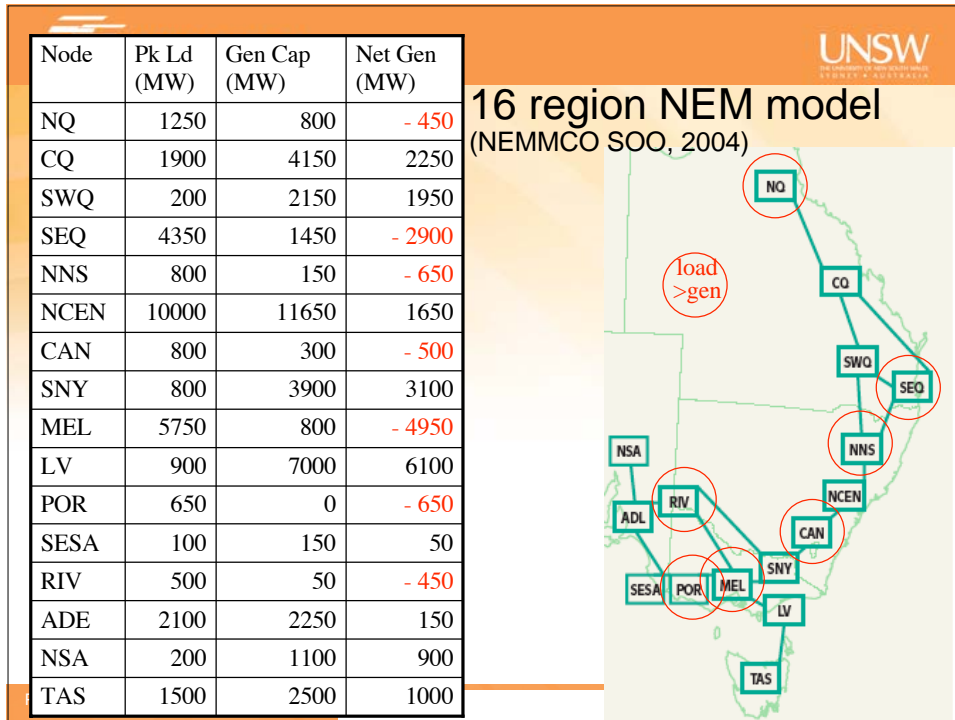
- Queensland
  - New South Wales & ACT
  - Victoria
  - South Australia
  - Tasmania
- (Basslink in 2006)*

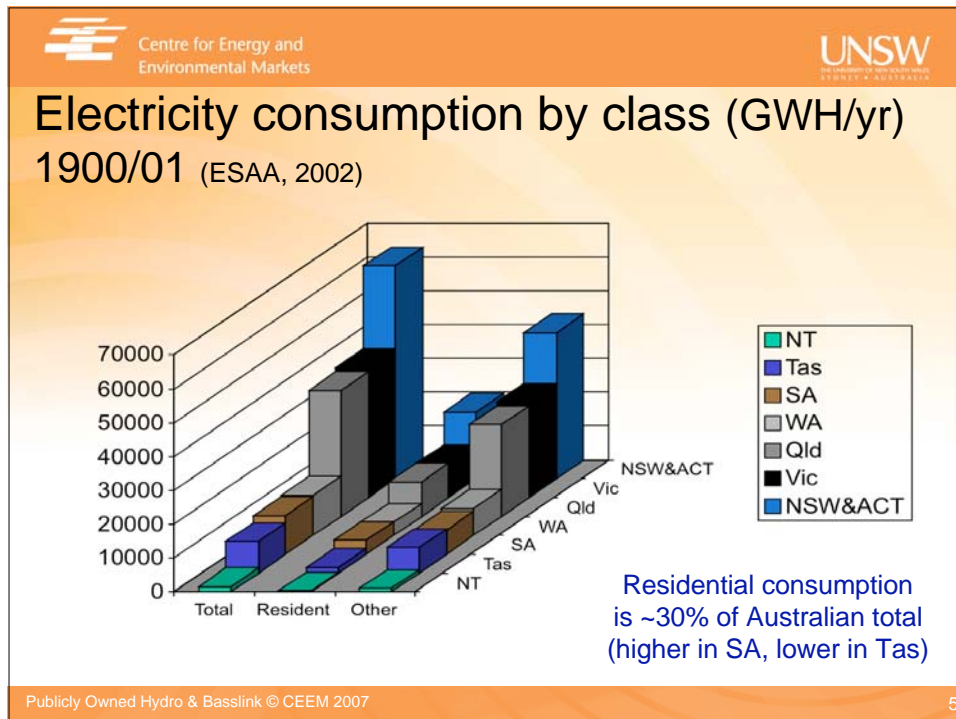
NEM regions are indicated,  
and their boundaries need not  
be on state borders (e.g. two  
regions in NSW)

Publicly Owned Hydro & Basslink © CEEM 2007

### REGIONAL BOUNDARIES for the NATIONAL ELECTRICITY MARKET







**Current ownership status of the Australian electricity supply industry**

Public ownership	Private ownership
<ul style="list-style-type: none"> <li>Most supply industry in NSW, Qld, Tasmania, WA, NT</li> <li>Tas &amp; Snowy hydro schemes</li> </ul>	<ul style="list-style-type: none"> <li>All supply industry in Victoria (all leased in SA)</li> <li>Most Queensland retail</li> <li>Basslink</li> </ul>

Notes:

- Victoria & SA govts have a different perspective from other state govts
- Privately owned retailers in most states
- Concerns about existing or potential concentration of ownership
- End-use sector of the electricity industry is largely privately owned
- Basslink & Hydro Tasmania have a long-term contract that gives HT control over offers & Basslink operating profits (ACCC required HT to divest southward profit)

Publicly Owned Hydro & Basslink © CEEM 2007 6



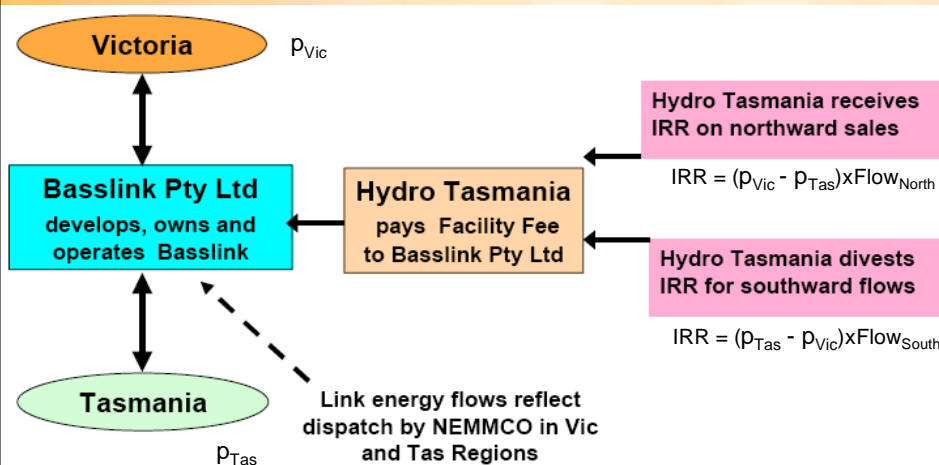


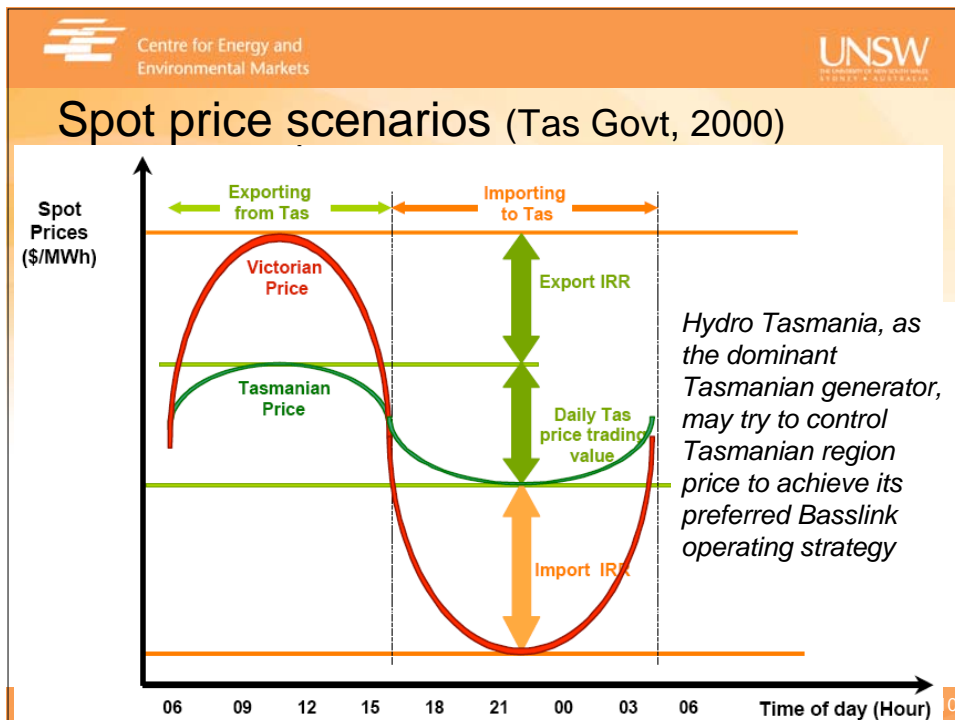
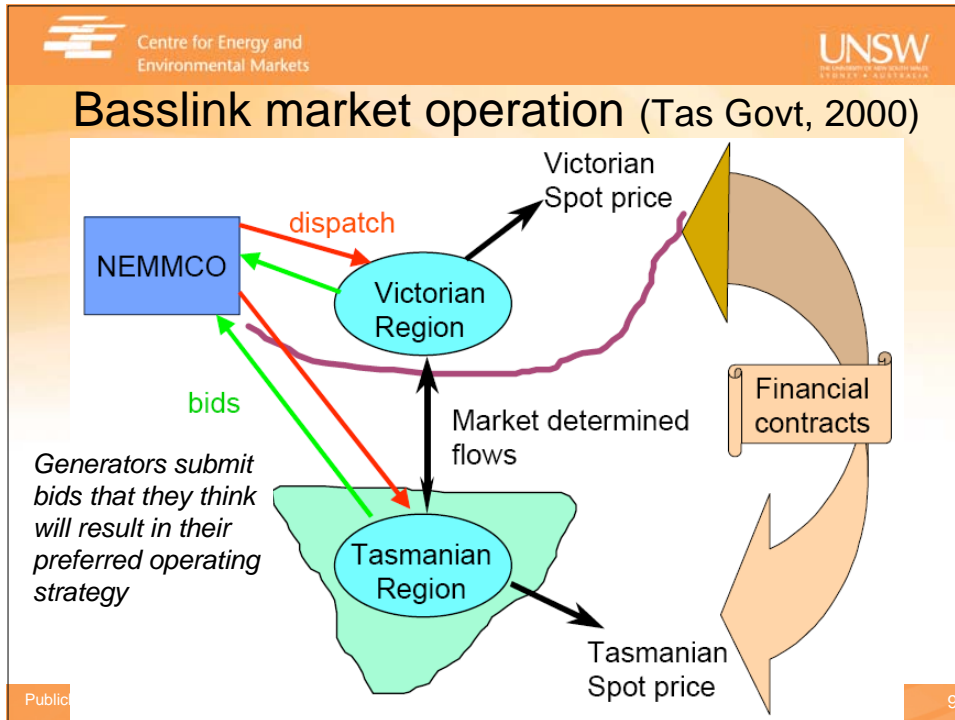
## Basslink ([www.basslink.com.au](http://www.basslink.com.au))

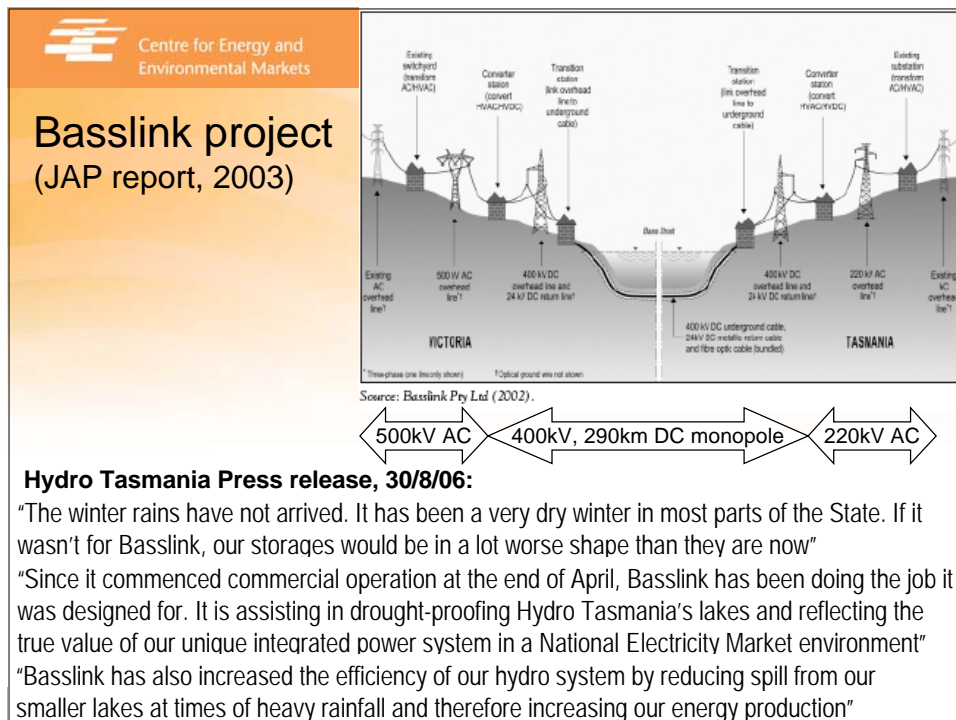
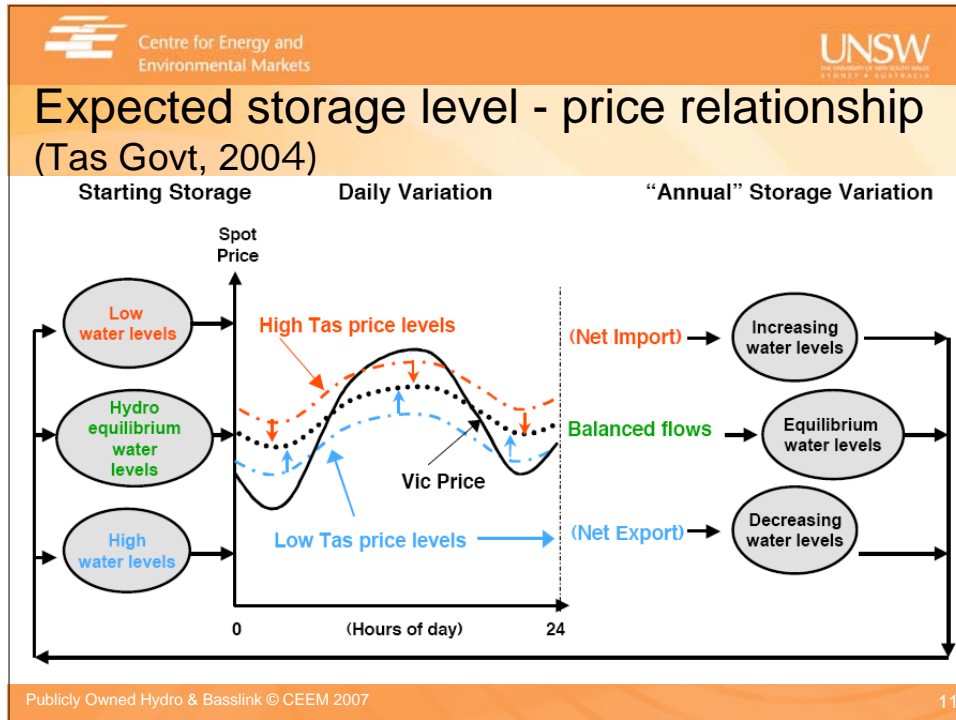
- *“An electricity interconnector between Tasmania and Victoria. Securing supply and increasing competition. Bringing green Tasmania energy to mainland Australia. Reducing dependence on non-renewable energy.”*
- Justification for high-cost link (approx \$750m):
  - *“Energy needs*
  - *Increased competition and economic benefits*
  - *Environmental*
  - *Thorough approval process”*

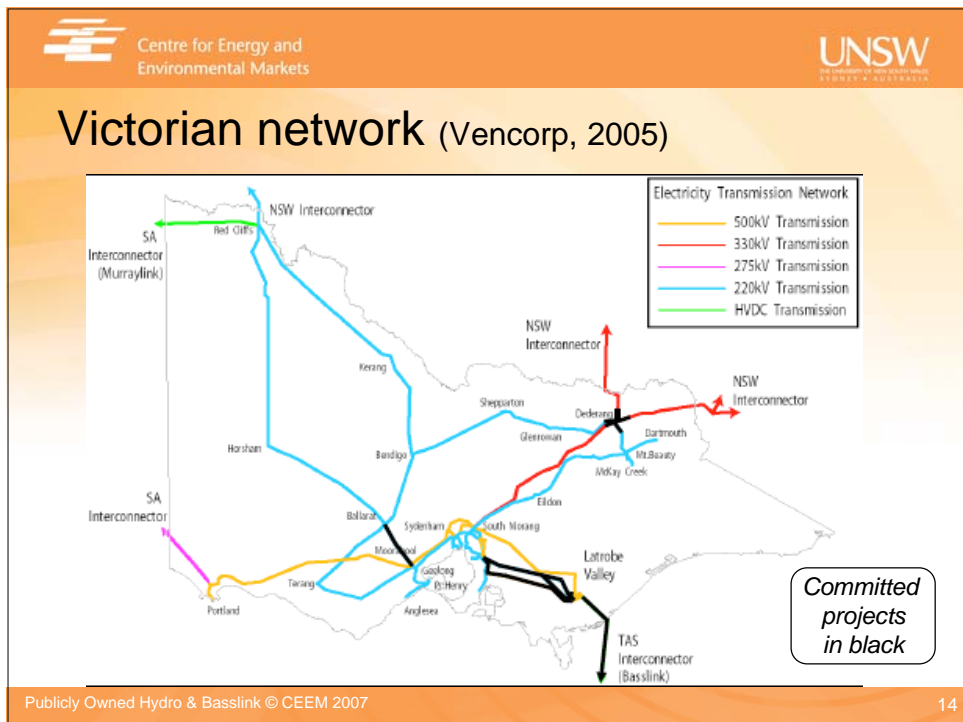
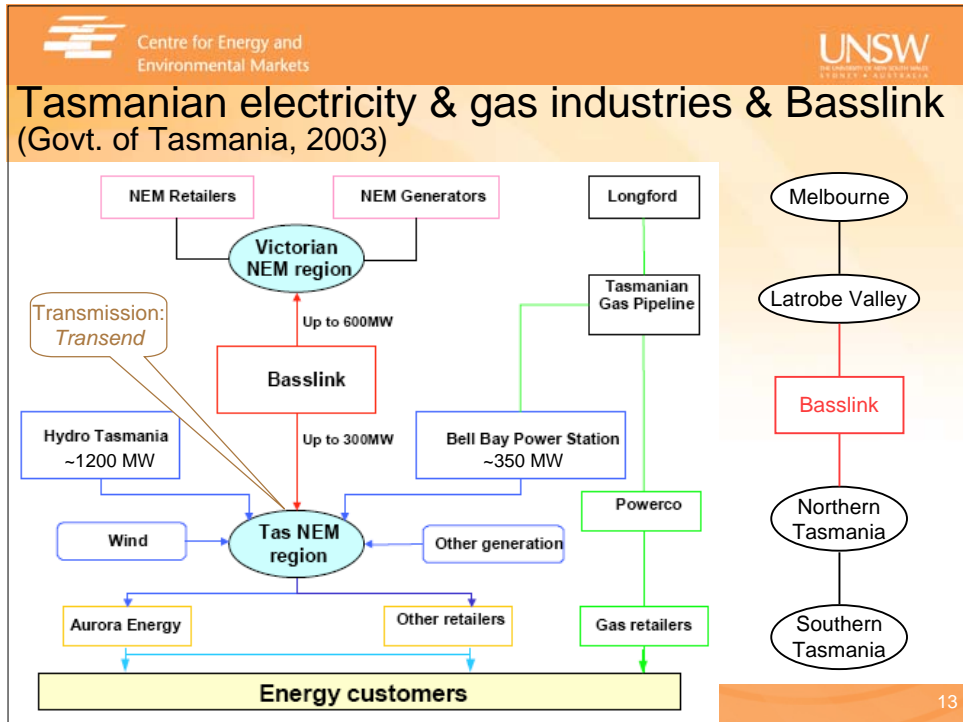


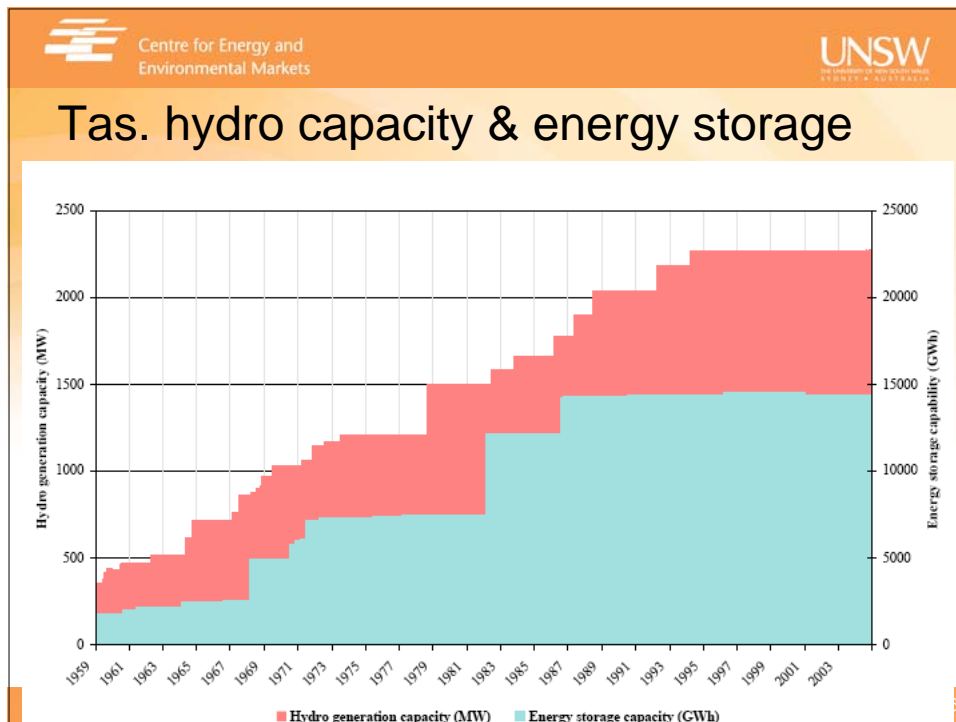
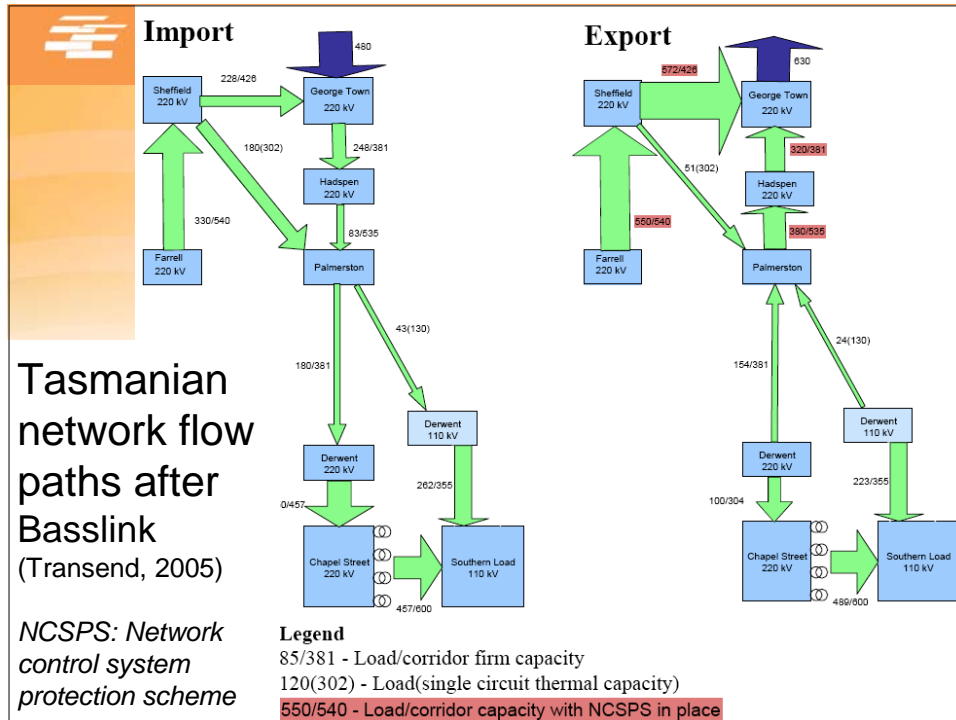
## Basslink business model (Tas Govt, 2000)



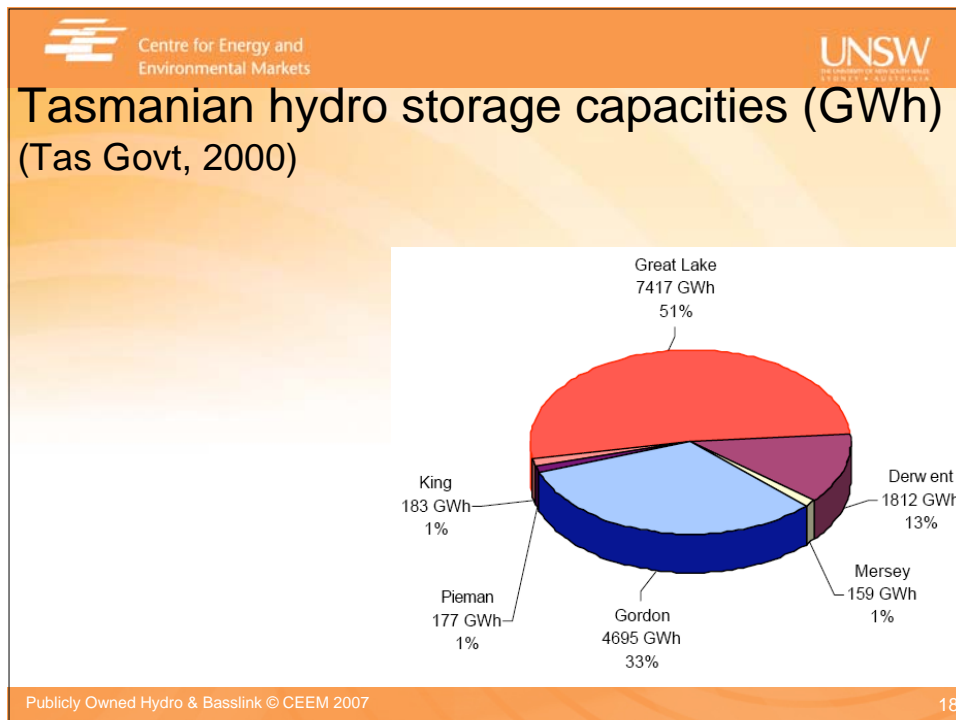
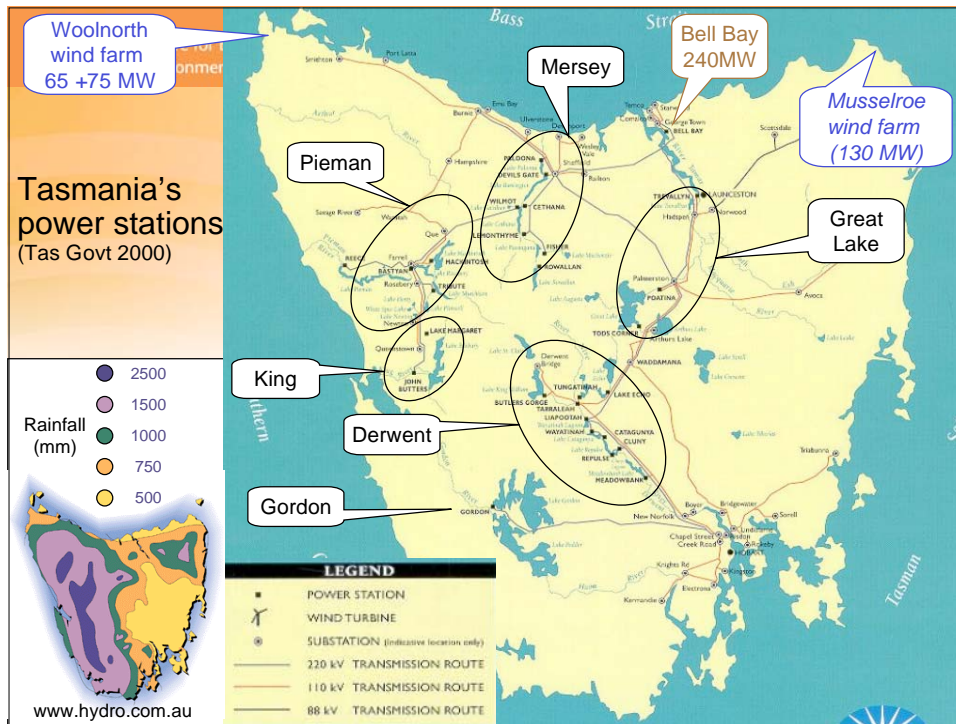


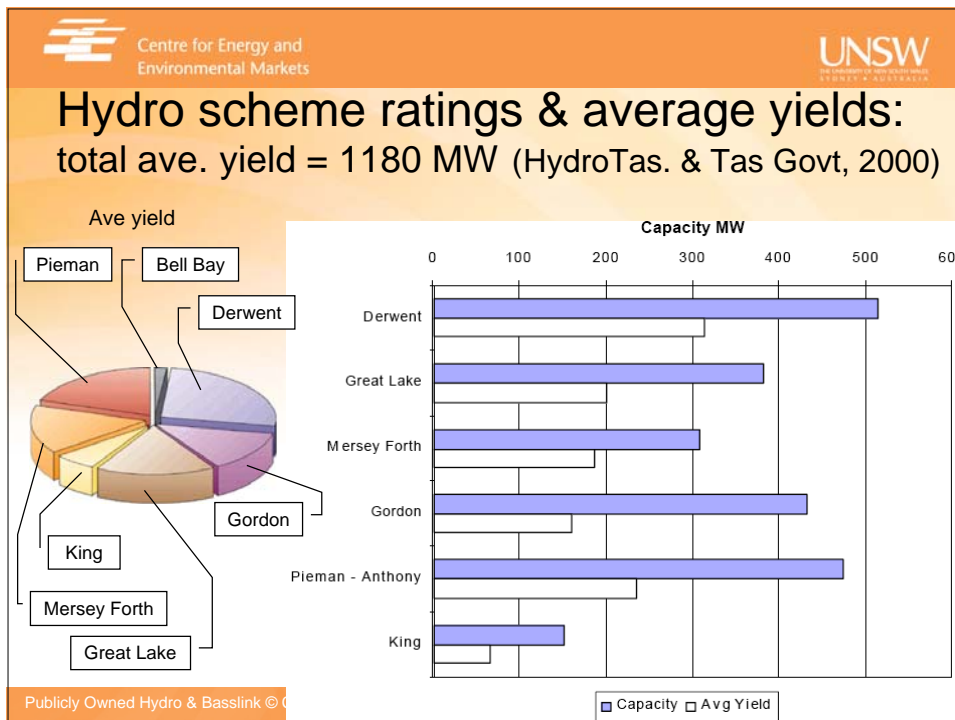
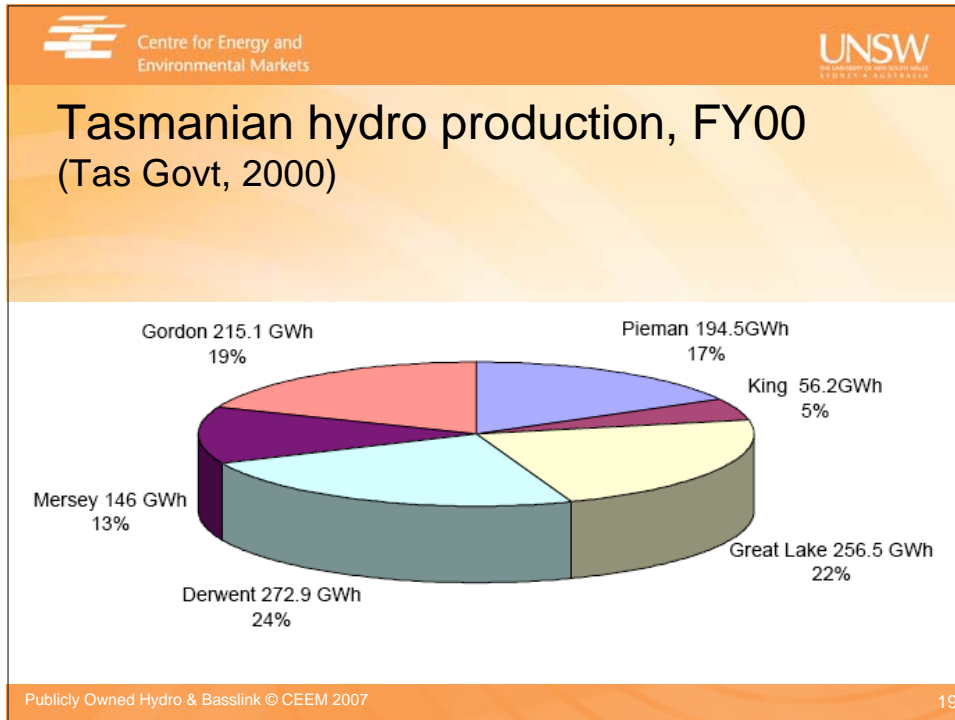


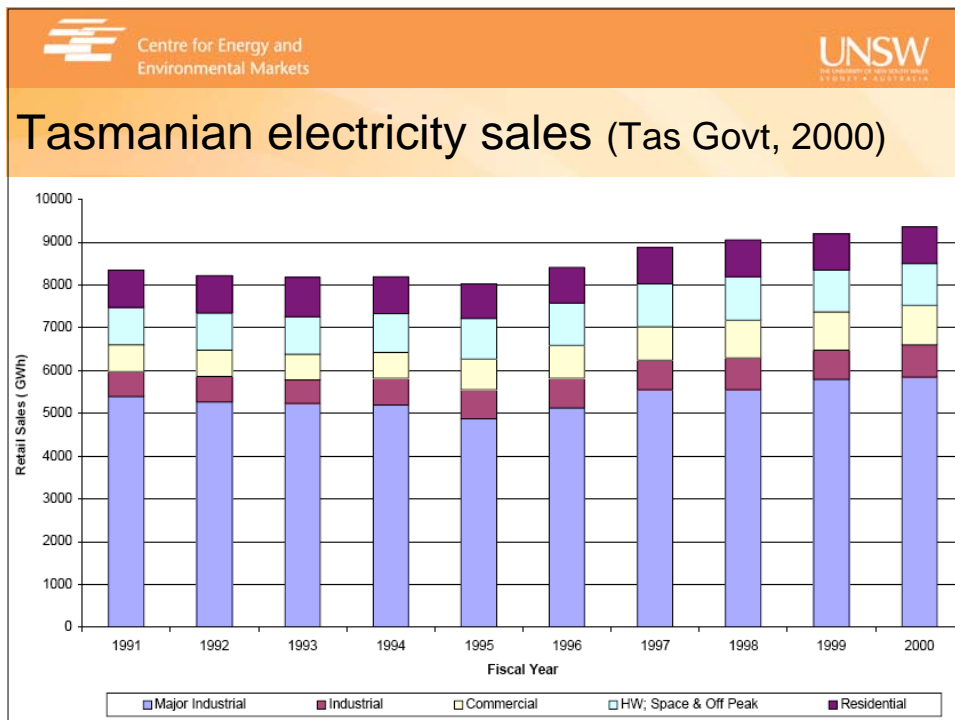
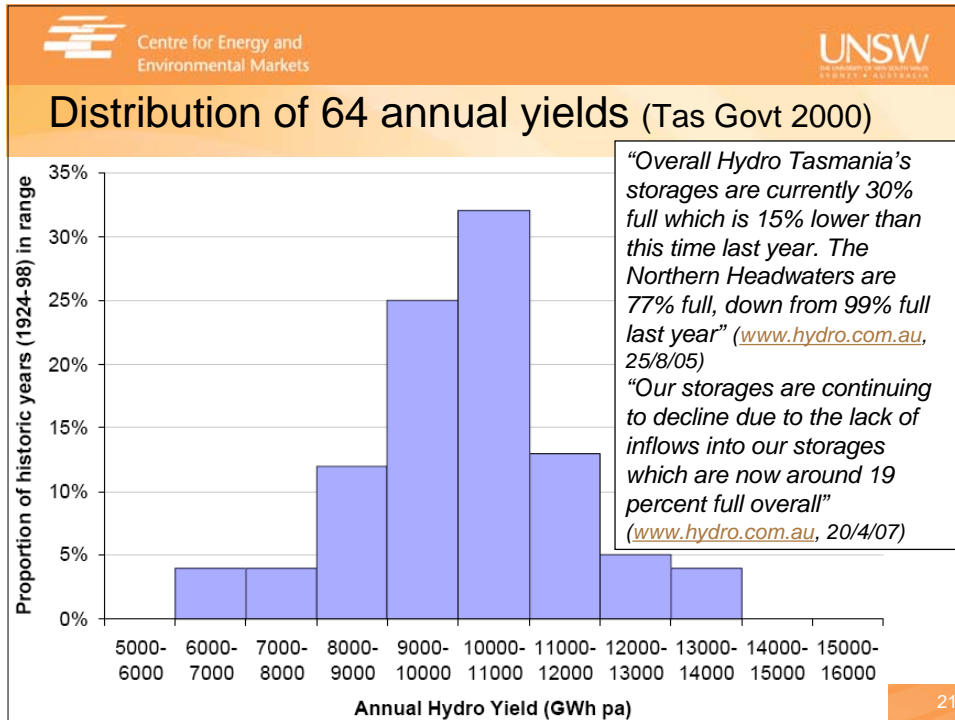


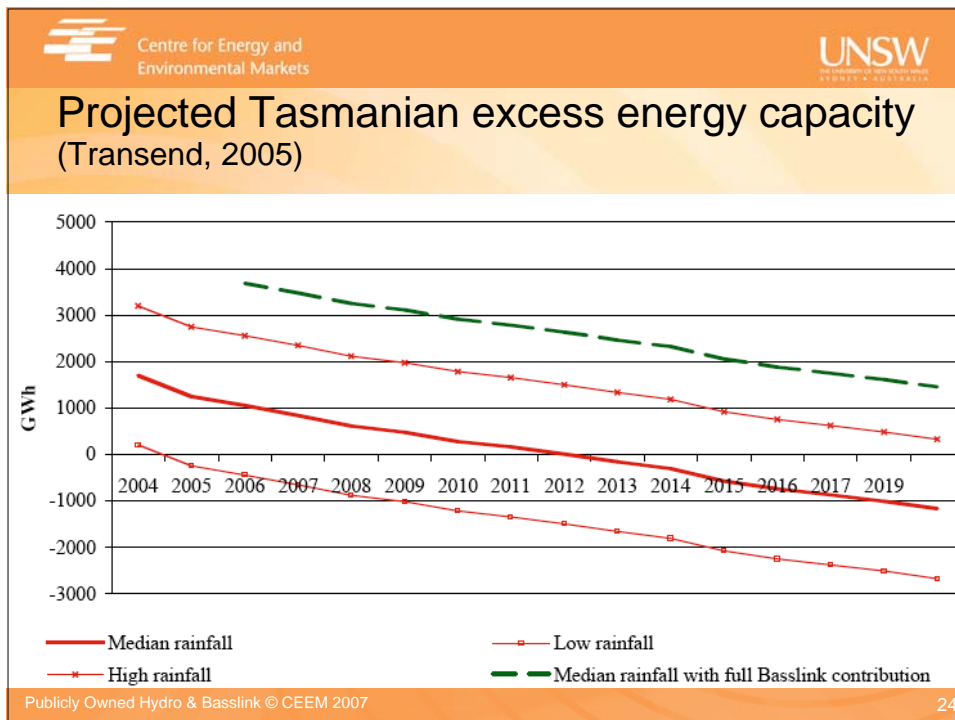
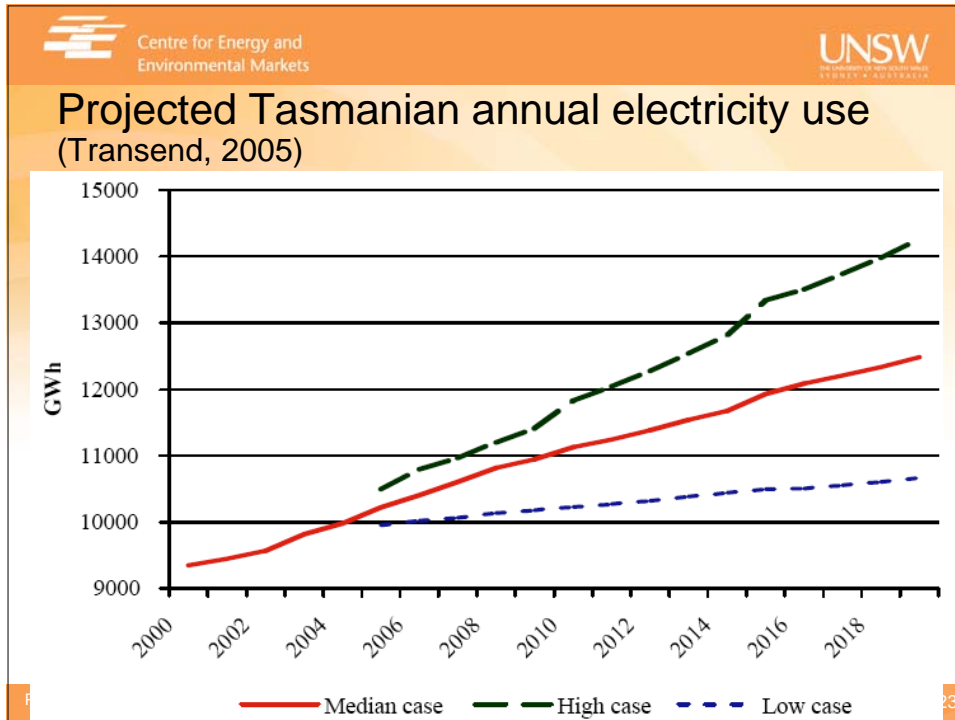














Centre for Energy and Environmental Markets



## Tasmania & mainland electricity industries (Tas Govt, 2000)

### Box 1: Tasmania in Comparison with the NEM

Tasmania	NEM States
<ul style="list-style-type: none"><li>• Small generation sector - 9800 GWh</li><li>• Almost exclusively hydro generation</li><li>• Integrated operation of generation facilities to ensure maximum generator efficiency</li><li>• Energy constrained</li><li>• Most electricity generated is used by a small number of major customers</li><li>• <del>No natural gas at present</del></li></ul>	<ul style="list-style-type: none"><li>• Large generation sector - 158,000 GWh</li><li>• Largely thermal generation</li><li>• Competition drives efficiency</li><li>• Capacity constrained</li><li>• More balanced load profile</li><li>• Natural gas available</li></ul>

Publicly Owned Hydro & Basslink © CEEM 2007

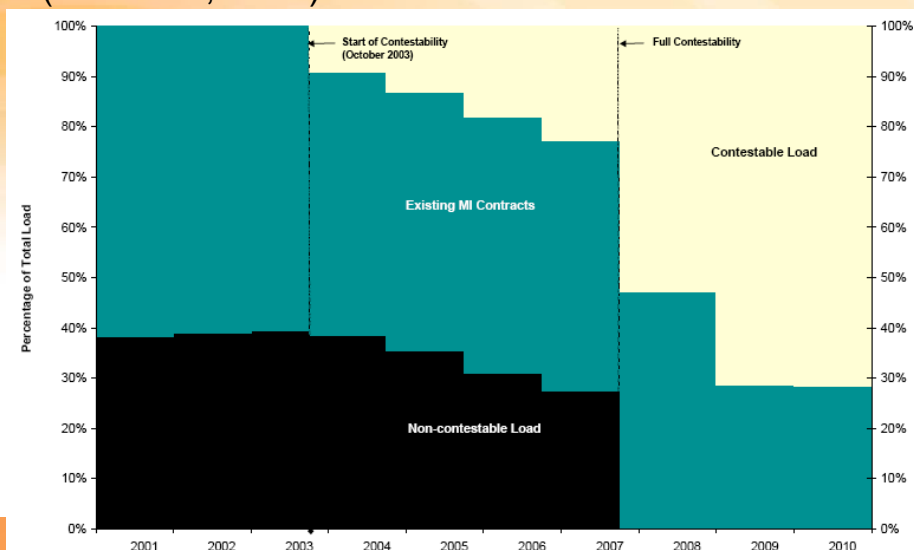
25



Centre for Energy and Environmental Markets



## Anticipated increase in contestability (Tas Govt, 2000)



26





## Issues for Tasmania

- Primary energy resource issues:
  - Hydro & wind energy:- resource uncertainty
  - Basslink & gas pipeline:- cost recovery
- End-use issues:
  - Electricity-intensive industry; retail contestability
- Electricity network issues:
  - Basslink & network within Tasmania
- Electricity market issues:
  - Competition in wholesale & retail markets
- Regulatory framework



## Primary energy resource issues

- Hydro energy:
  - Excellent resource but unsuited to competition:
    - Inter-temporal & catchment links in generation
    - Climate change uncertainty in inflow: both Tasmania & Snowy
- Wind energy:
  - Large resource; potential entry barriers including MRET, network augmentation, planning
  - Implications for system operation:
    - Added uncertainty in power flows, displacing high-inertia hydro
- Basslink & gas pipeline:
  - Unsuited to competition in first decade after construction:
    - Capital cost recovery takes precedence
  - Basslink reliability?





## Concerns about high wind penetration in Tasmania (Piekutowski et al, 2005)

- Frequency management:
  - Low inertia, effects of large frequency excursions & high rates of change
- Fault ride through capability of wind farms:
  - Risk of cascading outages
- Use of induction generators in wind turbines:
  - Reactive power and voltage control
  - Effects on supply quality
  - *Power electronic interfaces may reduce these impacts*



## Gas market issues

- Gas important for Tasmania:
  - Direct end use & electricity generation
  - More cost-effective energy transport than Basslink?
    - Gas ~ 1 \$/GJ (3.6 \$/MWH); Basslink ~ \$20-25 \$/MWH
- How competitive will Tasmanian gas market be?
  - Pipeline access terms; wholesale market rules
    - Minimise barriers to entry, manage peaks efficiently





## End-use issues

- Energy-intensive industry (Major Industrial):
  - Large volumes; sold at prices lower than NEM?
- Potential future role of gas in end-use & improvements in end-use efficiency:
  - What impact on electricity sales?
- Potential entry of independent retailers:
  - Hedging contracts for Tasmania RRP?
    - How efficient will SRA auctions be?
    - How reliable will Basslink be?
  - Traditional role of Tasmania's state-owned enterprise



## Electricity prices for aluminium smelters

*“Drawing on an extensive range of sources, this paper concludes that smelters in Australia pay, on average, around \$21 per megawatt-hour (MWh) of electricity. The notable exceptions are Portland and Point Henry in Victoria, where the smelters pay closer to \$14 per MWh. For other smelters, the best estimates are that Bell Bay pays at most \$23 per MWh, Tomago \$22 and Kurri Kurri closer to \$27.”*

H Turton, “The Aluminium Industry”, The Australia Institute, Report No. 44, January 2002







## Electricity network issues

- Basslink:
  - Will be discussed next
- Network issues within Tasmania:
  - Flow constraints on existing network
  - Connection costs for wind farms
  - Technical requirements for wind farms
  - Who will determine & pay for network augmentation?



## Basslink

- Basslink article in *The Mercury*, 2/5/01:
  - “Unlikely to lead to increased competition” (attributed to Roger Oakley, Loy Yang Power)
    - This comment is “outrageous, naïve and ill-informed” (attributed to Tony Warnock, Hydro Tasmania)
- Key issues in resolving this argument:
  - Equality of access to Basslink by all participants
  - Extent of competition in Tasmanian wholesale & retail electricity markets
  - Who will pay for return on investment for Basslink?
    - 2-2.5 c/kWh appears to be required





## Equality of access to Basslink

- Basslink services agreement (BSA):
  - Hydro Tasmania pays fee to owner, NGIL
  - HT receives inter-regional revenue for 25 years
  - Basslink to bid at zero unless requested by HT
- Apparent implications:
  - HT gains full control over Basslink operation
  - HT to sell southward IRR
    - But as a monopolist & dominant Tasmanian generator
- Conclusion:
  - This doesn't look like equal access



## Generation competition in Tasmanian wholesale electricity market

- HT to be retained as a single entity:
  - Independent consultant recommended two?
  - 2260 MW capacity, 1150 MW long term ave:
    - Assume 150 MW ave flow north over Basslink and thus 1000 MW ave in Tasmania
- New entrants:
  - Bell Bay JV (234-365 MW, say 200 MW ave)
  - Basslink (300 south, say 100 MW ave south)
  - Bell Bay Govt (114 MW, say 50 MW ave)
  - Others (~100 MW, say 50 MW ave)





## Tasmanian retail electricity market

- Single incumbent retailer:
  - Risky choice?
  - Implications of BSA & MI vesting contracts?
- Desirable to separate distribution & retailing:
  - Reduce barriers to entry for new retailers
  - Allow more equal treatment of distributed resources
  - Separate quality and availability of supply & distribution pricing from energy pricing



## Tasmania's regulatory framework

- Particularly important given small market size and emerging role of gas & “new” renewables:
  - Sale of Hydro Tasmania would be difficult
- Important to achieve consistency between:
  - Electricity and gas
  - Economic and technical regulation
  - Industry regulation & social policy
- Limits to regulation:
  - Competition preferable to regulation
  - Supervised negotiation when insufficient competition



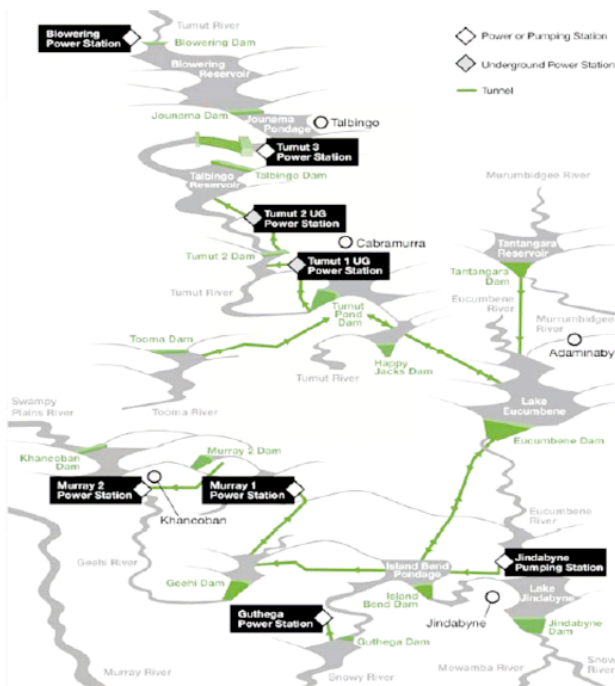


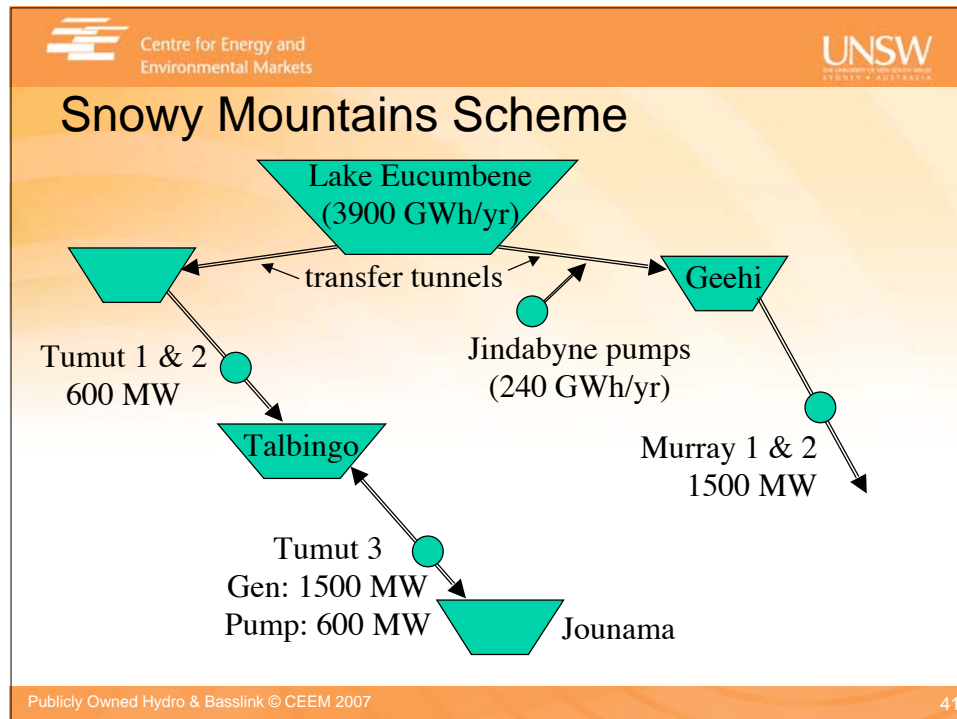
## The effects of restructuring in Tasmania

- Electricity market issues:
  - Will there be adequate competition in wholesale & retail markets? *Possibly not*
  - Will full retail competition in electricity & gas be politically acceptable? *Electricity prices may rise*
- Gas market issues:
  - Should Tasmania adopt the Vencorp gas market design? *Deserves careful consideration*
- Regulatory issues:
  - Will there be adequate regulatory independence? *Essential to achieving good social outcomes*



## Snowy Mountains Scheme (NSW LC, 2006)





- 
- Centre for Energy and Environmental Markets
- UNSW
- ### Snowy Scheme operating characteristics
- Physical short-term risk management:
    - On average supplies about 14% of NEM energy
    - Can provide up to 1GW in 5 minutes & 3GW in 10 min
    - Frequency & network control ancillary services
  - Financial short-term risk management:
    - Derivative contracts with retailers & other generators
  - Subject to:
    - Technical performance
    - Water release obligations (irrigation, environmental)
    - Inflows into storages
- Publicly Owned Hydro & Basslink © CEEM 2007
- 42

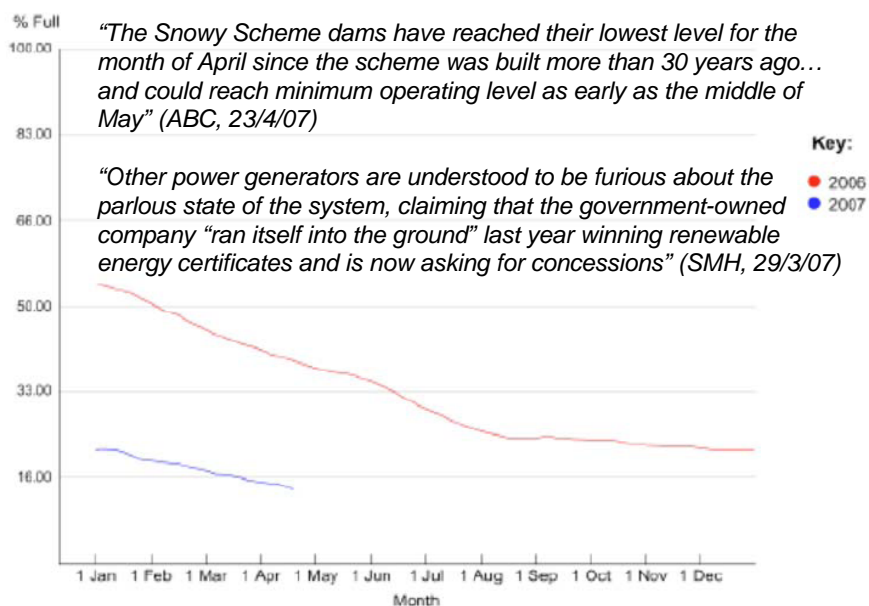




## Key issues for the Snowy Scheme

- Operating characteristics:
  - Large storages on the east side of the mountains
  - Small operating storages on the west of the mountains, which run dry if high power output maintained too long
  - East-west transfer tunnels are gravity-fed & so flow drops as eastern storage levels drop
- Long-term issues:
  - Management of inflows & eastern water storages
  - Refurbishment and enhancement of the Scheme
  - Irrigation & environmental releases, which are seasonal

### Lake Eucumbene Levels - 2006 & 2007





## Attempted Snowy Scheme sale, 2006

6/02	Snowy scheme corporatised: <i>Snowy Hydro Limited</i>
12/05	Snowy sale announced
6/06	Snowy sale cancelled

### Controversial issues:

- Snowy's perceived growth imperative & need for capital
- Water "entitlements" for irrigation & environment
- Concern about privatising an icon
- Consultation during the sale process



## Conclusions

- Basslink:
  - Monopoly, expensive DC link between 2 NEM regions
  - DC links are complex, expensive, may be unreliable & are difficult to model well in NEM market rules
- Large hydro schemes:
  - Capital intensive, long asset lives, large externalities (water values, environmental impacts, uncertain inflows)
  - High operating values: flexibility, reliability, low water cost
  - Difficult to privatise in a reasonable manner
- Both DC links & hydro require effective governance:
  - Have revealed weaknesses in the NEM case





Centre for Energy and  
Environmental Markets



*Many of our publications are available at:*  
[www.ceem.unsw.edu.au](http://www.ceem.unsw.edu.au)

[www.ceem.unsw.edu.au](http://www.ceem.unsw.edu.au)

